AMERICAN COUNCIL OF INDEPENDENT LABORATORIES

Program Guide

79TH ANNUAL MEETING

· Les in the

St. Louis, MO September 26 – 29, 2016 Hilton St. Louis at the Ballpark



Gold



Pace Analytical Services, Inc.



The world leader in serving science Thermo Fisher Scientific Waters

THE SCIENCE DF WHAT'S PDSSIBLE.™ Waters Corporation

Silver











Robert W. Baird & Co.

The ACIL Code of Ethics below pays tribute to Earl Hess' legacy, enriching the laboratory community through his emphasis on ethics in business management, and establishing ACIL's Earl H. Hess Memorial Lecture Fund.



AMERICAN COUNCIL OF INDEPENDENT LABORATORIES

CODE OF ETHICS

Each member of the association agrees that it is their policy to abide by the following code of ethics:

- To cooperate in elevating and maintaining the professional status of independent scientific, engineering and testing firms and in securing recognition of the value of services rendered by them.
- To assert competency only in work for which adequate equipment and personnel are available or adequate preparation has been made.
- To have a clear understanding with the client as to the extent and kind of services to be rendered, especially in fields where different grades or characters of services are offered.
- To endeavour in reports to make clear the significance and limitations of findings reported.
- To safeguard reports as far as possible against misinterpretation or misuse, and to contend against such misinterpretation or misuse.
- To oppose and to refrain from incompetent and fraudulent inspection, sampling, analysis, testing, consultation, development and research work.
- To deal honestly and fairly in all business and financial matters with employees, clients and the public.

Enhancing Public Health and Safety Through Quality Testing and Engineering



Dear ACIL friends,

Welcome to St. Louis, Missouri, the "Show-Me state," and the 79th ACIL Annual Meeting! With its iconic Gateway Arch, St. Louis is commonly referred to as the "Gateway to the West" and "Home of the Blues," referencing both its history of blues musicians and the cities professional hockey team.

The ACIL staff and sections have put together an inspiring program for you this year, which will allow you opportunities to learn from peers and vendors in the industry and experience topnotch education to enhance business practices and laboratory operations. As part of the program, after the Annual Reception and Banquet at the Busch Stadium, you may enjoy a St. Louis Cardinals baseball game that night! We hope you enjoy the week and the many opportunities that are available to learn and to enjoy both the city and time with your peers.

I believe our annual meeting is an opportune venue to remind ourselves of and live ACIL's mission "to enhance members' success by providing advocacy, education, service and mutual support in addition to promoting quality, ethics, independence, and free enterprise". This mission is as strong as our members' commitment toward the same. Let's continuously, as peers, work toward and create new ways to innovatively embrace our mission.

Since the ACIL Annual meeting in Miami, there has been a lot happening with the Board and Sections. There is one thought that continues to stand out in my mind, and that is, being active in ACIL *really* matters. Whether it is for you personally, ACIL, your company, or the industry in general, your active participation is what drives it. We have several new Board and Section Executive Committee members. Their desire to contribute to ACIL will lead to success and continue to progress the growth initiatives from which we have gained momentum. We will continue to see challenges in our industry, but with the ACIL family, we will remain a strong and relevant organization.

I want to express my gratitude to all of the dedicated ACIL staff and members who have generously given their time to put this terrific program together and for your continued support each year. I believe this is going to be one of those ACIL Annual Meetings that we will all remember and be thankful we attended.

Enjoy the meetings, time with friends, and some St. Louis hospitality!

Best regards,

James J. Kuhn, PE ACIL Chair

Schedule (subject to change)

Monday, September 26, 2016

8:00am – Noon	Board of Directors Meeting	
9:30am – 5:00pm	Registration Open Sponsored by Restek Corporation	
10:00am – Noon	ILI Analyst Enrichment Work Group Meeting	
I:00pm – 5:00pm	Section Breakouts	Food Sciences
l:00pm – 5:00pm	Section Breakouts Sponsored by Pace Analytical Services	Environmental Sciences
I:00pm – 5:00pm	Section Breakouts	Conformity Assessment
l:00pm – 5:00pm	Section Breakouts	Construction Materials Engineering & Testing
3:00pm	Break Sponsored by LGC Standards	
I:00pm – 5:00pm	Exhibitor Set Up	
6:00pm – 7:30pm	Welcome Reception with Exhibitors Sponsored by Pace Analytical Services	

Tuesday, September 27, 2016

7:00am	Registration Opens Sponsored by Restek Corporation	
7:30am – 8:30am	Networking Breakfast/Opening Session	
7:30am - 8:30am	Past Presidents Breakfast (by Invitation Only)	
8:30am – 9:45am	Keynote Presentation – Mike Amad Sponsored by MillliporeSigma	Aspects of Brewing Quality Control
9:00am – 10:00am	Scholarship Committee Meeting	
9:00am – 11:00am	Spouse/Guest Gathering	
9:45am –10:45am	Earl Hess Ethics Lecture – Cora FickInger	Creating a Culture of Ethics in the Lab
10:45am – 11:00am	Break Sponsored by LGC Standards	
11:00am -12:15pm	Educational Session – Jamie Hasty	Understanding Human Resources; Everything You Need to Know for 2016
12:15pm –1:15pm	Networking Lunch with Exhibitors Sponsored by Agilent Technologies	

Schedule

12:15pm – 6:00pm	GolfTournament	Tapawingo, Sunset Hills
l:30pm – 5:00pm	Networking Event	Anheuser–Busch Brewery and Ted Drewes
6:00pm – 10:00pm	Annual Reception and Dinner	St. Louis Cardinals Baseball Game
Wednesday, Septe	ember 28, 2016	
7:00am	Registration Opens Sponsored by Restek Corporation	
7:00am – 8:00am	ILI Board Meeting	
7:30am – 8:30am	Networking Breakfast with Exhibitors Sponsored by Perkin Elmer	
8:30am – 10:00am	General Session and Keynote Speaker – Danny Creed Sponsored by Thermo Fisher	The 4 Levels of Customer Satisfaction
9:00am – 11:00am	Spouse/Guest Gathering	
10:00am – 10:30am	Break with Exhibitors Sponsored by LGC Standards	
10:30am – Noon	Educational Session – Jon Bohm	Evolve
Noon – I:45pm	Lunch and Annual Business Meeting Sponsored by Waters Corporation	Dashboards and ILI presentations
I:30pm – 5:00pm	Spouse/Guest Tour	Forest Park – "Meet Me in St. Louis"
2:00pm – 4 :30pm	CEO Forum – Gerhard Leubken, Jonathan Harrison, Joel Cohen Sponsored by Baird	
2:00pm – 4:00pm	Educational Session – Jason Greer	Diversity & The Brain – What's Your Story?
3:15pm – 3:30pm	Break Sponsored by LGC Standards	
6:30pm – 10:00pm	Evening on Your Own	

Thursday, September 29, 2016

7:00am	Registration Opens Sponsored by Restek Corporation
7:30am – 8:30am	Networking Breakfast
8:30am – 10:30am	Roundtable Workshop – Jon Bohm, Danny P. (Dan) Creed
Noon	Checkout

ACIL 79th Annual Meeting Program Guide

Section Topics (subject to change)

Monday, September 26th 1:00 pm – 5:00 pm

Conformity Assessment Section (CAS)

- 3rd Party Certifier Working Group Report
- Annual Recap and Review of Current Issues/Updates
- Outlook Next Twelve months
- EMC Working Group Report
- New ISO/IEC 17025 Issues/Discussion
- Webinar Updates
- SmartGrid Report
- State of the CAS Review CAS Focus/Structure to Improve Value and Advocacy
 - Value Proposition
 - Dashboard
 - Review Executive Committee/Working Group Structure
 - Committee Representation Review and Discussion
 - Member Profile/Expectations
 - Participation/Growth Strategies for Increasing Involvement
- Program Ideas for 2017 Policies and Practices (P2) Meeting
- Preston Millar Award Presentations

Construction Materials, Engineering & Testing Section (CMET)

- Personnel Certification NETTCP Updates
- US Army Corps of Engineers Updates
- Regional CMET Update
- Special Inspection Accreditation Discussion
- New Membership
- Peer Associations Discussion / Review
- CMET Leadership Elections for 2017-2018
- 2017 Section Goals, Value Proposition
- Program Ideas for 2017 Policies and Practices (P2) Meeting
- Preston Millar Award Presentations

Environmental Sciences Section (ESS)

- Update on EPA Program Office Activities
 - ELAB
 - Results of Method 537 Capacity Survey
- Update/Issues on Laboratory Accreditation
 - Florida
 - California
 - New Jersey
 - TNI NGAB Issue
- ILI Activities
 - AEWG Training Program
 - New Technology Incubator Efforts
- Citizen Science Issue Discussion
- Laboratory Challenges Roundtable
- 2017 Section Goals, Value Proposition
- Program Ideas for 2017 Policies and Practices (P2) Meeting
- Preston Millar Award Presentations

Food Sciences Section (FSS)

- FDA Update
- Report Hill Visits with Appropriations and Authorization Staff
- CFSAN AOAC GC-MS/MS Botanicals Study Update
- FDA-ACIL/ILI Collaboration Workshop on Sampling & Testing Methods Update
- Discussion FSS Executive Committee and Chair / Vice Chair
- 2017 Section Goals, Value Proposition
- Program Ideas for 2017 Policies and Practices (P2) Meeting
- Preston Millar Award Presentations

Educational Program

Annual meeting education presented by ACIL's educational foundation



AMERICAN COUNCIL OF INDEPENDENT LABORATORIES

A non-profit, 501(c)(3) scientific educational organization established in 1992, the multi-disciplined, member-driven, Independent Laboratories Institute (ILI) provides quality training for the laboratory community.

Keynote Presentation – Aspects Of Brewing Quality Control

Tuesday, September 27th, 8:30 am - 9:45 am

Mike Amad (Retired Anheuser-Busch Brewery Beermaster)

Michael Amad, Brewmaster (retired) at Anheuser-Busch, provides an upbeat presentation including:

- A brief review of the growth of the beer brewing industry in the United States and the consequent need for quality control of the brewing process;
- A brief overview of quality control aspects in the malting and beer brewing processes;
- An example of a traceability study;
- A comparison of process similarities in related industries; and
- Opportunities for laboratories to contact maltsters and brewers for independent analyses.

About the Speaker:



After working at Anheuser-Busch for over 30 years, one could say **Mike Amad** knows a little something about beer. Working in many direct production positions in several of Anheuser-Busch's breweries, Mike developed a strong understanding of the brewing industry. He served as a member of the taste panel throughout his entire career and assisted in developing the Budweiser Mobile Beer School, the On-Premise Marketing Initiative, and the Anheuser-Busch comprehensive culinary program. Towards the end of his career at A-B, he also served as the manager of brewing education and created training courses for consumers, retailers, and wholesalers. Mike moved on from Anheuser-Busch in 2009 but was not quite ready to give up his passion for brewing just yet. Since then, he has stayed involved with Anheuser-Busch, Boston Beer Company, the Master Brewers

Association of the Americas' "Beer Steward Program", and with local beer wholesalers and retailers, by working as a freelance Beermaster consultant and educator. Mike is known for his fun and engaging style of teaching and for his ability to use all of the senses to capture his audience's attention.

Earl Hess Ethics Series - Creating a Culture of Ethics in the Lab

Tuesday, September 27th, 9:45 am - 10:45 am

Cora Fickinger (President, ATD, St. Louis Chapter)

The required preventions are in place – ethics training for new employees, annual data integrity training, confidential reporting of possible improper practices, confidential investigations, etc. Still every year we hear about new cases of laboratory fraud. Is there something more we should be doing to prevent ethical infractions in our labs?

This session will help you to improve the ethical culture of your organization and get to the heart of what ethical decision making means. In this interactive session, we will take a look at some of the factors that threaten wise decision making and discuss what we can do to avoid them.

This presentation will focus on the following:

- Aligning your training with your company values
- Designing ethics training sessions that make an impact
- Making the right choices under stress
- Creating an ethical culture for the entire organization

About the Speaker:



Cora Fickinger is a workforce educator in the environmental testing industry, with four decades of experience in performance management and leadership development. She has been a member of the American Society for Testing Materials since 1974 and has received its Standards Development Award in recognition of her contribution to the validation of many international water testing standards that monitor water quality around the world.

Cora started her career with 19 years of service to the Peabody Coal Company at their corporate laboratory in Freeburg, IL. She has remained in the environmental testing industry for the past 21 years; working with Teklab, Inc. a full service environmental testing lab located in Collinsville, IL. As Quality Training Officer at Teklab, Cora is in

charge of ethics, quality, GLP, and safety training. Her role at Teklab also involves new employee recruitment and on-boarding for their corporate headquarters in Collinsville and service centers covering the Kansas City, Springfield, IL and Chicago Metro areas.

Cora holds a Bachelor of Science degree in Workforce Education and Development, a Professional Coaching Certification, and is a certified facilitator with FranklinCovey. She is the President of the ATD St. Louis Chapter. The Association for Talent Development (ATD) is a professional membership organization supporting those who develop the knowledge and skills of employees in organizations around the world. The association was previously known as the American Society for Training & Development (ASTD). The vision of ATD is to create a world that works better with a mission of empowering professionals to develop talent in the workplace.

Educational Session – Understanding Human Resources: Everything You Need to Know for 2016

Tuesday, September 27th 11:00 am - 12:15 pm

Jamie Hasty (Vice President, SESCO Management)

Throughout the course of the year, the Department of Labor has made sweeping changes which impact operational and Human Resource functions for organizations, both small and large. With such complex changes at every turn, Owners, Managers and Human Resource professionals are required to quickly adjust practices to be compliant. In addition to the ongoing regulatory changes, SESCO continues see organizations struggle to screen, hire and manage staff members without facing serious charges of discrimination or wrongdoing. This session will present legal and practical tips on the following:

- Discuss required changes to Wage and Hour regulations for 2016
- Review recent interpretation on OSHA guidance for restroom facilities
- Understand the National Labor Relations Board required changes to handbook policies
- · Cover basics of screening, hiring and management to avoid costly litigation

About the Speaker:



Ms. **Jamie M. Hasty** is a Vice President with SESCO Management Consultants, Bristol, Tennessee and Richmond, Virginia. Jamie graduated from East Tennessee State University with a B.B.A in Human Resources Management. Her professional affiliations include Delta Sigma Pi, a professional business fraternity, the Society for Human Resource Management and various state Chambers of Commerce.

Jamie is a Generalist consultant in all areas of human resource management with specialties in affirmative action, policy development, wage and hour accounting, employment regulation compliance, training and development, compensation and performance management systems, employee satisfaction assessments, executive screening and placement, and general human resources consulting. The variety of client engagements and daily interaction over

the course of Jamie's career enables her to provide practical and helpful advice and support.

She regularly conducts management training programs for clients and serves as guest speaker for state and national associations and Chambers of Commerce. Jamie is a certified trainer for Vital Learning Corporation and SESCO Leadership Institute.

Keynote Presentation – The Four Levels of Customer Satisfaction: Building Long Term Profit through Customer Service

Wednesday, September 28th, 8:30 am - 10:00 am

Danny P. (Dan) Creed (Certified Business Coach & Trainer)

If sales are the engine that drives your business, then customer satisfaction is the fuel. Your ability to satisfy your customers is the critical determinant of your success in driving sales and growing your business. In today's competitive market place and with ever changing technology a client can replace your product for a competitive product literally in seconds.

Everything you do, or don't do for clients matters. Everything.

In this fast paced presentation, Business Coach Dan Creed will ask attendees to roll up their sleeves and dive into the untapped opportunities available through a customer satisfaction strategy as part of a strategic plan. Coach Dan will walk attendees through the FOUR LEVELS of CUSTOMER SATISFACTION, all based on the degree to which you meet customer expectations. The higher the level you achieve, the more you will build customer loyalty and the greater will be your success.

Every attendee is guaranteed to walk away with practical and immediately applicable, powerful strategies to take advantage of the often neglected art of Customer Satisfaction. We'll learn that a customer satisfaction strategy affects sales acquisition; sales retention; talent acquisition and retention; company branding; employer branding and much more.

Business Coach Dan Creed is known for his no-nonsense, street fighting approach to building and growing a business no matter the size. His presentations do not deal in theory, but in proven and profitable strategies and solutions that are easy to understand and profitable to implement.

This is a NO-MISS presentation.

About the Speaker:



Real World Business Coach **Danny Creed** is an internationally recognized Master Business Coach. His clients are legendarily successful, benefitting from his over 40 years of "street fighting business smarts", 14 successful start-up businesses and his powerful connection with world class partners and resources. Real World Business Coach Danny Creed's clients experience an ROI much greater than traditional business coaching. This "enhanced" business coaching can be a life-changing experience as Coach Dan incorporates a customized success plan for every client based on their emotional needs paired with hard line metrics.

Coach Dan has over 7,500 hours of logged coaching time with over 8,000 recommendations. Dan is the unprecedented SIX time winner of the **Brian Tracy Award**

of Sales Excellence/ FocalPoint Coaching International Coach of the Year and winner of the inaugural FocalPoint International Business Coaching Practice of the Year.

Dan is a leading authority on business and personal development and particularly start-up businesses with a focus on strategies and skills allowing a business owner, executive, entrepreneur or professional services organization to maintain and thrive in business in any economy. Coach Dan is also a highly regarded Keynote speaker; workshop and seminar leader, corporate trainer and FocalPoint coach recruiter. Dan is an elite Brian Tracy International Certified Sales Trainer and a Founding Member Trainer and Facilitator of the Brian Tracy Corporate Training courses.

Educational Session – Evolve

Wednesday, September 28th 10:30 am - Noon

Jon Bohm (CEO and President, Driven Associates)

Do you how to set your lab apart from your competition and connect with your customer in a world that is changing faster than ever before? The world has completely changed how we hear and receive information. Is your message still compelling and do you know what your audience really needs and wants to hear from you?

In this interactive workshop you will learn:

- How to connect with your audience in a changing marketplace
- How to differentiate yourself from your competition
- · Why customer satisfaction is ineffective and loyalty is everything
- How to create loyalty in a non-loyal marketplace
- Why being different is much more important than being better

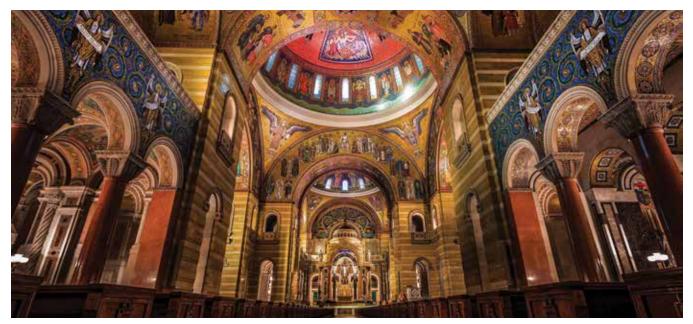
About the Speaker:



Jon Bohm is a sought after Perfromance Coach, Business Coach, National Speaker, and Trainer. He is currently CEO and President of Driven Associates. Jon has been the behind the scenes coach developing the leadership abilities of countless CEO's, Managers, Entrepreneurs, and professionals. Some of the companies Jon has worked with have gone from startups to netting more than a \$100 million in 3 years, many double their profits in less than a year while living a fuller and healthier personal life at the same time. Jon has had the privielge of working with extraoridnary people and organizations in sports like the AZ Cardinals, Fortune 100 companies like Intel, and entertainment companies like Caesar's Entertainment as well as 90 other industries.

Jon is an ordained minister for the last 12 years.

Jon is a cancer survivor, marathon runner, father of 3 kids and happily married to his wife Kelly. They reside in Goodyear, AZ and although Jon likes to play, he still stinks at golf.



Main aisle of the St. Louis Cathedral Basilica.

CEO Forum – Brought to you by Baird BAIRD

Wednesday, September 28th 2:00 pm - 4:30 pm

Testing Lab and Inspection Market Overview, Industry Growth Drivers & Trends, and M&A Sector Activities

Jonathan Harrison (Managing Director, Baird Global Investment Banking)

Joel Cohen (Managing Director & Co-Head, Baird Global Industrial Group)

About the Speakers:



Jonathan Harrison is a Managing Director in Baird's Global Investment Banking business. He leads Baird's Technology & Services Investment Banking business in Europe and is a founding member of Baird's market leading Global Testing, Inspection, Certification and Compliance ("TICC") team. Jonathan has over 19 years of investment banking experience and has been active in the TICC sector for much of this, working with company founders, entrepreneurs, management, private equity investors and corporate entities across the globe on a variety of transactions including minority and majority capital raisings, mergers, acquisitions and divestments. Some examples of Jonathan's TICC sector deal experience over the years include:

- IPO of Bureau Veritas in France;
- Sale of founder backed Malaysian based, Velosi to Applus+ of Spain;
- Sale of US private equity-backed Desert NDT to listed Shawcor of Canada;
- Management buy-out of Netherlands HQ'd Kiwa and subsequent transformational acquisition of Finnish HQ'd Inspecta;
- Sale of Canadian HQ'd Maxxam (twice once to a private equity investor and subsequently to Bureau Veritas);
- Sale of 3i's Element Materials Technology to private equity firm, Bridgepoint; and
- Creation of *Edif* Group, backed by UK private equity firm Phoenix Partners, and subsequent sale to Italian RINA Group.

Prior to joining Baird, Jonathan worked at Deutsche Bank where he was responsible for the firm's Business Services franchise across EMEA. Before this, Jonathan gained experience as an auditor and an economist. He has a first class degree in Economics and a Master of Philosophy in Finance..



Joel Cohen is a Managing Director and Co-Head of Baird's Global Industrial Group. Joel is also a member of Baird's Fairness Opinion Committee. Joel provides M&A and financing advisory services to clients in a variety of industrial technology sectors including analytical instrumentation, process technology, automation, software and testing services. Since turning his focus on industrial technology companies 15 years ago, Joel has completed over 60 transactions representing over \$12 billion in aggregate transaction value. Prior to joining Baird in 1994, Joel was a member of Kidder, Peabody & Co.'s Investment Banking Group. Joel received his M.B.A., with high honors, from the University of Chicago Graduate School of Business and holds a B.S. in Applied Mathematics and Economics from Brown University.

CEO Forum – continued

What Keeps You Up at Night and What Did You Do About It?

Gerhard Luebken (Chief Regional Officer, TUV Rheinland of North America)

In the Testing, Inspection and Certification context in which we evolve, the core challenges we inherited relate to minimizing risk, keeping tight deadlines and matching market price. Anything that impends us from meeting these customer needs has sleeplessness written all over it. The challenge for testing houses nowadays revolves around the fact that we are being asked to anticipate testing needs for technology that's evolving faster than standards. We also face aggressive procurement units that drive down price, compete against increasingly nimble business models and encounter scarcity of talent. Failing to account for these can have serious repercussions on our brand. This CEO Forum address will highlight the importance for labs to reinvent themselves at every turn, be this through R&D or acquisitions. It will also focus on the need for testing houses to partner with procurement and demonstrate how these can offer brand risk management. Lastly, the address will emphasize how investing in people and processes is a solid cure for insomnia.

About the Speaker:



Gerhard Luebken is the Chief Regional Officer at TUV Rheinland of North America. Luebken comes to North America from the Greater China region, where he most recently served as Vice President Greater China at TÜV Rheinland and managed Shanghai operations. He began his career with TÜV Rheinland in 1990 as Project Engineer and Manager. As a graduate of Advanced Technical College in Berlin, Germany, Luebken holds an engineering degree, or Dipl-Ingenieur. In 2004, he received the Magnolia Silver Award from the City of Shanghai. The award is the highest recognition for foreign citizens living in Shanghai and honors them for making significant contributions to the city's economic development, social progress and international relations and cooperation.



A aerial view of Downtown St. Louis

Educational Session - Diversity & The Brain: What's Your Story?

Wednesday, September 28th, 2:00 pm - 4:00 pm

Jason Greer (President, Greer Consulting)

The Diversity & The Brain:What's Your Story? Presentation is all about removing the stigma associated with Diversity and teaching people to embrace our commonalities without focusing unnecessary attention on our differences. By tapping into our internal "stories" we begin to understand how to look beyond surface level details such as color, gender, sexual orientation, etc. By focusing in on breaking down the proverbial walls that separate us, companies and organizations will realize a greater sense of relatedness and productivity among the work force.

Jason Greer's approach to diversity training has been described as a "complete breath of fresh air" because he expands the conversation about diversity. He inspires and challenges the audience in such a way that people walk away with a greater understanding and appreciation of our commonalities. Jason digs deep below the surface of the issues, exploring how the human brain comes pre-hard-wired to send cautionary alerts when faced with input from "others" that are not like us. Then he demonstrates how "brain chemistry isn't destiny," and leaves his audience with actionable steps to achieve their personal and corporate goals. It's an uplifting session that participants reflect on for weeks and months to come!

About the Speaker:



Jason Greer is founder and President of Greer Consulting, Inc. (GCI), a Labor Management and Employee Relations Consulting firm.

Mr. Greer is also a professional speaker who combines his natural wit and storytelling ability with his experience in counseling, training and conflict resolution.

He inspires audiences, both large and small, as he speaks to managing through personal and corporate growth while maintaining an intimate connection to the human components that define us and make our respective cultures special.

Mr. Greer is widely known for his work in the area of racial reconciliation based upon his experiences as a victim of cross burnings and racial harassment by the Knights of Ku

Klux Klan. This story and the resulting lessons have been given new perspective in his keynote, *Diversity & The Brain: What's Your Story?*, wherein he champions and celebrates diversity as a means of overcoming barriers to success and experiencing the best that an organization and/or community has to offer.

Roundtable Workshop

Thursday, September 29th, 8:30 am - 10:30 am

Jon Bohm (CEO and President, Driven Associates)

Danny Creed (Certified Business Coach & Trainer)



At this roundtable workshop, attendees discuss the challenges they face in growing their business, mitigating risk, controlling costs, while increasing profitability. Members share examples of successes and openly discuss issues, while seeking best practice guidance from other members.

Additional Activities

Anheuser-Busch Brewery & Ted Drewes Tour

Tuesday, September 27th, 1:30 pm – 5:00 pm

(included with purchase of full or spouse registrations or can be purchased separately)

Join your peers and enjoy an afternoon learning about the rich history of the colorful Busch family en-route to the King of Beers at a tour of the Anheuser-Busch Brewery. Situated in a 100-acre complex with over 70 red brick structures, the Brewery buildings are known for their unique architecture and several are National Historic Landmarks. During the 45-minute walking tour you will see the World Famous Clydesdales, the Beechwood Aging Cellar, and the Brew House. No visit would be complete without sampling the family of Anheuser-Busch products during the tour!

After leaving Anheuser-Busch you're in for one last sweet treat at Ted Drewes Frozen Custard, a St. Louis tradition since 1929. Enjoy a specialty "concrete" that is so thick you can turn it upside down.

Fourth Annual Golf Tournament

Tuesday, September 27th, 12:15 pm – 6:00 pm (additional event, ticket much be purchased)

In memory of our dedicated Food Sciences Section Chair, ACIL continues its tradition with the fourth annual Tom Zierenberg Memorial Golf Tournament at the *Tapawingo National Golf Club in Sunset Hills*. Lunch will be provided.

Tapawingo features three championship nines designed to allow the golfer to play at his or her skill level. Rivers, lakes and hardwood forests provide the ultimate golf experience with twenty-seven championship holes and a spectacular natural setting designed by one of the only five winners of golf's Grand Slam.



Ted Drewes Ice Cream

Annual Reception & Dinner at the Cardinals Game

Tuesday, September 27th, 6:00 pm

(included with purchase of full or spouse registrations or can be purchased separately)

A **one of a kind** event that allows you to network with your peers, hang out with your friends, and enjoy a night at the baseball game watching one of the best teams in baseball.

Forest Park, Meet Me In St. Louis Tour

Wednesday, September 28th, 1:30 pm – 5:00 pm (additional event, ticket much be purchased)

For Spouses and Guests

Start your day with a beautiful driving overview of Forest Park. Your tour guide will highlight the history of "Meet Me in St. Louis" at Forest Park - the site of the 1904 World's Fair and one of the largest city parks in the United States. Today, Forest Park is home to the world-renowned Saint Louis Zoo, the Saint Louis Art Museum, the Missouri History Museum, the Saint Louis Science Center and the Muny, the largest outdoor theater in the country, among other attractions.

Enjoy a visit to the Missouri History Museum at the Jefferson Memorial. Here you can explore the history of St. Louis from 1764 to the present, including the Lewis & Clark Expedition and the early days of aviation with Charles Lindbergh's historic transatlantic flight. Next, explore the 90-acre Saint Louis Zoo. Begin at The Living World, an interactive visitor and education center. Then visit the more than 3,500 residents living in recreations of their natural habitats.

Visit the Saint Louis Art Museum where there is something for everyone from modern art to the Renaissance. Considered one of the top ten art museums in the country, there truly is something exciting around every turn. Finally, at the St. Louis Science Center adults and children alike learn of the wonders of science and technology through hands-on exhibits. While at the Science Center, you will have a chance to explore three floors of exhibits on your own.



Watch a St. Louis Cardinals baseball game from the hotel!

Travel Information

Hotel Information

Hilton St. Louis at the Ballpark

| South Broadway St. Louis, Missouri 63102 Tel: +1 314 421 1776, Fax: +1 314 331 9029

Directions

From Lambert-St. Louis International Airport (14 miles)

• Take I-70 East to Memorial Dr./Broadway Exit. Go 10 blocks and the hotel is on the right.

Transportation Options:

- Taxi service from Lambert-St. Louis International Airport is approximately \$35.00 one-way.
- Limousine Service is approximately \$55.00 one-way
- GO BEST Express Door-to-Door Airport Shuttle Service
 - Click here (https://gobestexpress.com/reservations?code=ACIL2016) to reserve your airport shuttle ride to/from Lambert International Airport and your hotel. Your group has a discounted rate of \$17 each way per person. Reservations MUST be made online using the link to receive the discounted rate. Standard rates (\$22 one way) will apply for walk up reservations made on the spot

St. Louis Attractions

• Ballpark Village

St. Louis Ballpark Village is St. Louis' newest sports, bar, dining and entertainment district located between Busch Stadium and our hotel. Ballpark Village is just a few steps away, and one of the best places for food, drinks and watching sports in the entire city.

• Gateway Arch

Take a 630-foot ride to the top of this world-famous stainless steel monument for the finest view in the Gateway City. Then stop by the Jefferson National Expansion Memorial to get a glimpse of where Lewis and Clark set out on their historic expedition! Visitors can also hop aboard a 19th century paddle-wheel boat replica for a narrated cruise down the mighty Mississippi.

• Forest Park

Once home to the 1904 World's Fair, Forest Park is one of the largest urban parks in the United States. It attracts 12 million visitors a year with world-class attractions and scenic walking and biking trails. Other points of interest include the Jewel Box, a beautiful greenhouse filled with magnificent floral displays, the golf courses and the World's Fair Pavilion.

• St. Louis Breweries

Take a tour of the historic Anheuser-Busch Brewery, where you can visit the Budweiser Clydesdales and sample a variety of premium brands, or check out a variety of breweries with Brewery Tours of St. Louis. For more local flavor, stop by Schlafly Bottleworks for a free brewery tour and to try a few of the 50

different styles of beer. Enjoy live music and dining at both the Bottleworks and the Schlafly Tap Room. For a taste of something new, stop by one of St. Louis' many microbreweries such as the Square One Brewery & Distillery, which opened in 2006 as the first micro-distillery restaurant in Missouri.

City Museum

Explore the City Museum's unique all-ages playground filled with caves, slides and climbing apparatus made from recycled and found objects. Visitors can interact with over 10,000 sea creatures in the World Aquarium, venture through the Museum of Mirth, Mystery and Mayhem and wander through the Elmslie and Sullivan architectural exhibit. Stop in for circus-themed food, parties and educational circus classes and workshops held daily. Create your own masterpiece in Art City, take notes with the world's largest pencil and enjoy the view while grabbing a bite at The Roof Top Cantina.

• St. Louis Science Center

Find out what it's like to venture out into the wild, journey under the sea or fly high up in the air at the four-story Omnimax Theater, a film experience unlike any other. See a thrilling space show at the Planetarium, one of nation's leading space education facilities. Younger children will enjoy the Discovery Room filled with interactive exhibits and experiments, and visitors of all ages can explore over 700 hands-on displays including a life-sized animatronic Tyrannosaurus Rex. At Myseum, kids learn science through fun and unique exhibits like a dino-dig, vet clinic, video wall, radar slide, magnetic ball wall, giant UFO maze, plus a whole lot more.

• Missouri Botanical Garden

Explore 79 acres of lush gardens, landscape architecture, greenhouses and conservatories at the oldest Botanical Garden in the United States. Wander through collections of botanical and horticultural plants among beautiful fountains and statuary. Visit the Climatron for a real rainforest experience featuring magnificent waterfalls, tropical birds and exotic plants like bananas, cacao, coffee trees and orchids. Other points of interest include the serene Japanese garden and the interactive and educational Children's Garden.

• St. Louis Zoo

Located on 90 acres in Forest Park, the Saint Louis Zoo is home to more than 603 species of animals, many of them rare and endangered. It is one of the few free zoos in the nation and has been named #1 zoo by Zagat Survey's U.S. Family Travel Guide in association with Parenting magazine. The Zoo annually attracts three million visitors, who can see 14,840 wild animals—including the thousands of leafcutters and butterflies at the Zoo. Since its 1910 founding, the Zoo has been renowned for its beautiful naturalistic exhibits, its diverse collection of animals and its innovative approaches to animal management, wildlife conservation, research and education. The Zoo's Education Department staff—the largest among the nation's zoos—offers programs designed to help visitors of all ages and abilities learn through experience, involvement and discovery. Of the three million visitors hosted annually by the Saint Louis Zoo, approximately 1.7 million visitors interacted with an Educational Interpreter, Zoo Docent or Zookeeper who provided educational experiences and information.

Weather

St. Louis in the fall is mild and sunny, with lower humidity. There can be periods of heavy rainfall. Peak fall foliage occurs in mid-to-late October. Some late autumns feature a period of warm weather known as Indian summer.

Meeting Dress

The standard dress for the meeting and all events is business casual (casual wear is acceptable for offsite events, including the Annual Reception and Dinner).

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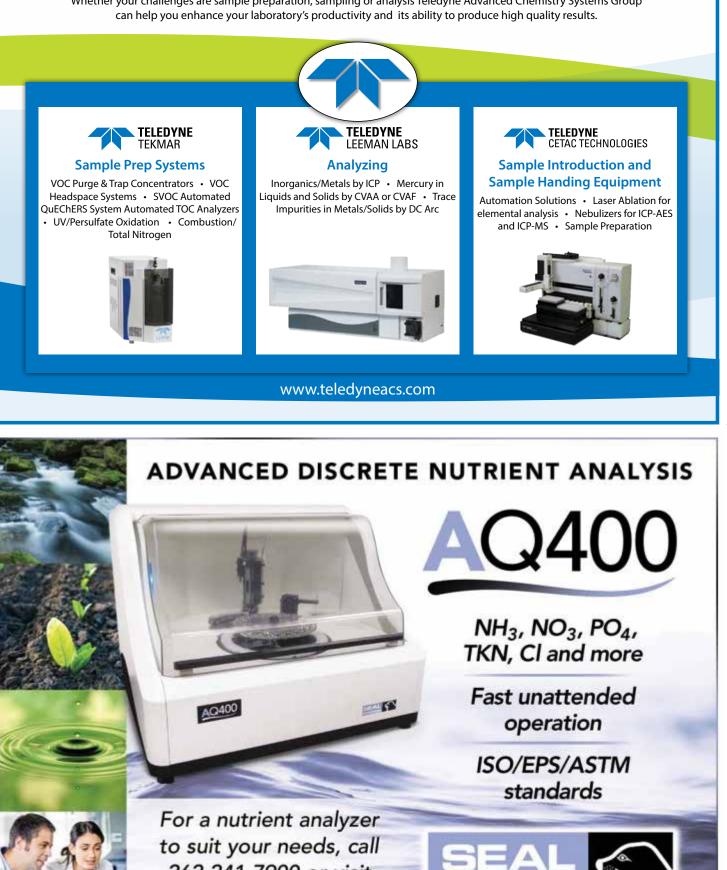
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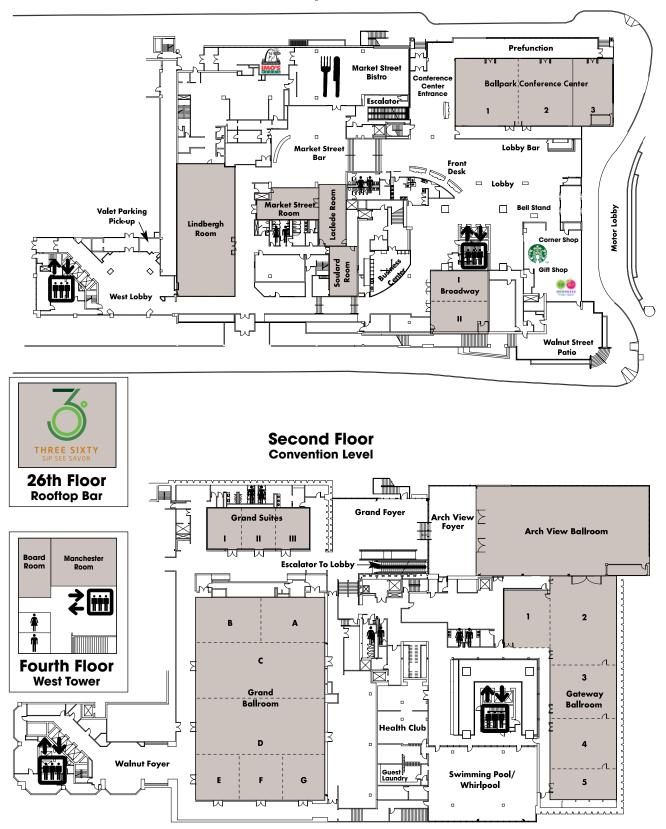
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